

# Introduction to Robust Optimization

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## 1 Robust Optimization

- Quick Recap
- Calibrating Uncertainty Sets
- Distributionally Robust Optimization
- Connections with Other Areas
- Some Important Caveats When Applying Robust Optimization

## 2 Dynamic Robust Optimization

- Properly Writing a Robust DP
- An Inventory Example
- Tractable Approximations with Decision Rules
- Some Practical Issues
- Bellman Optimality
- An Application in Monitoring

## “Classical” Robust Optimization (RO)

- Only information about unknowns  $\mathbf{z}$ : they belong to an **uncertainty set**  $\mathcal{U}$
- Solve the following optimization problem:

$$\begin{array}{ll} \text{(P)} & \inf_{\mathbf{x}} \sup_{\mathbf{z} \in \mathcal{U}} C(\mathbf{x}, \mathbf{z}) \\ & \text{s.t. } f_i(\mathbf{x}, \mathbf{z}) \leq 0, \forall \mathbf{z} \in \mathcal{U}, \forall i \in I \end{array}$$

- This model has **infinitely many** constraints
- W.l.o.g., we can consider uncertainty only in the constraints
- Each and every constraint must be satisfied:  $f_i(\mathbf{x}, \mathbf{z}) \leq 0, \forall \mathbf{z} \in \mathcal{U}$
- How to reformulate this as a **finite-dimensional, tractable** optimization problem, a.k.a. the **robust counterpart**?

## RC for **Linear Optimization** Problems with “Classical” Uncertainty Sets

The robust counterpart for  $(\bar{\mathbf{a}} + \mathbf{P}\mathbf{z})^\top \mathbf{x} \leq \mathbf{b}, \forall \mathbf{z} \in \mathcal{U}$  is:

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U-set	$\mathcal{U}$	Robust Counterpart	Tractability
Box	$\ \mathbf{z}\ _\infty \leq \rho$	$\bar{\mathbf{a}}^\top \mathbf{x} + \rho \ \mathbf{P}^\top \mathbf{x}\ _1 \leq b$	LO
Ellipsoidal	$\ \mathbf{z}\ _2 \leq \rho$	$\bar{\mathbf{a}}^\top \mathbf{x} + \rho \ \mathbf{P}^\top \mathbf{x}\ _2 \leq b$	CQO
Polyhedral	$\mathbf{D}\mathbf{z} \leq \mathbf{d}$	$\exists \mathbf{y} : \begin{cases} \bar{\mathbf{a}}^\top \mathbf{x} + \mathbf{d}^\top \mathbf{y} \leq b \\ \mathbf{D}^\top \mathbf{y} = \mathbf{P}^\top \mathbf{x} \\ \mathbf{y} \geq 0 \end{cases}$	LO
Budget	$\begin{cases} \ \mathbf{z}\ _\infty \leq \rho \\ \ \mathbf{z}\ _1 \leq \Gamma \end{cases}$	$\exists \mathbf{y} : \bar{\mathbf{a}}^\top \mathbf{x} + \rho \ \mathbf{y}\ _1 + \Gamma \ \mathbf{P}^\top \mathbf{x} - \mathbf{y}\ _\infty \leq b$	LO
Convex	$\mathbf{h}_k(\mathbf{z}) \leq 0$	$\begin{cases} \mathbf{a}^\top \mathbf{x} + \sum_k \mathbf{u}_k \mathbf{h}_k^* \left( \frac{\mathbf{w}^k}{\mathbf{u}_k} \right) \leq b \\ \sum_k \mathbf{w}^k = \mathbf{P}^\top \mathbf{x} \\ \mathbf{u} \geq 0 \end{cases}$	Conv. Opt.

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- Several extensions
- Robust counterparts can be handled by large-scale modern solvers
- Already a lot of mileage in many practical problems:  
logistics and supply chain management, radiation therapy, scheduling, ...

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- How to pick parameters like  $\rho, \Gamma$ ?
- How to build uncertainty sets (from data)?

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Let's take a **probabilistic** view for a moment:

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- Some probabilistic information allows controlling conservatism: **very useful in applications**
- The budget  $\Gamma$  depends on the dimension of  $\mathbf{z}$  ( $L$ ), whereas  $\rho$  does not!
- Proofs based on concentration inequalities

## Another Quick Example: A Portfolio Problem (Ben-Tal and Nemirovski)

- 200 risky assets; asset # 200 is cash, with yearly return  $r_{200} = 5\%$  and zero risk
- Yearly returns  $r_i$  are **independent r.v.** with values in  $[\mu_i - \sigma_i, \mu_i + \sigma_i]$  and means  $\mu_i$ :

$$\mu_i = 1.05 + 0.3 \frac{(200 - i)}{199}, \quad \sigma_i = 0.05 + 0.6 \frac{(200 - i)}{199}, \quad i = 1, \dots, 199.$$

- Goal: distribute \$1 so as to maximize worst-case value-at-risk at level  $\epsilon = 0.5\%$ :

$$\max_{x,t} \left\{ t : \mathbb{P} \left[ \sum_{i=1}^{199} r_i x_i + r_{200} x_{200} \geq t \right] \geq 1 - \epsilon, \forall \mathbb{P}, \sum_{i=1}^{200} x_i = 1, x \geq 0 \right\},$$



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- With  $z_i \stackrel{\text{def}}{=} (r_i - \mu_i)/\sigma_i$ , let's consider 3 uncertainty sets:

①  $\mathcal{U}_{\text{box}} = \{z : \|z\|_{\infty} \leq 1\}$

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- Results:

- $\mathcal{U}_{\text{box}}$ : worst-case returns  $r_i = \mu_i - \sigma_i$  yield less than risk-free return of 5%, so optimal to keep all money in cash; robust optimal return 1.05, risk 0
- $\mathcal{U}_{\text{ellipsoid-box}}$ : robust optimal value is 1.12, risk 0.5%
- $\mathcal{U}_{\text{budget}}$ : robust optimal value is 1.10, risk 0.5%

- $\mathcal{U}_{\text{box}}$  can be quite conservative, a tiny bit of risk can go a long way...

## Using Concentration Results to Model Uncertainty Sets

- Bertsimas & Bandi: let's use the **implications** of the **Central Limit Theorem**

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$$\mathcal{U}_{\text{CLT}} \stackrel{\text{def}}{=} \left\{ (x_1, \dots, x_n) : \left| \sum_{i=1}^n x_i - n\mu \right| \leq \Gamma \sigma \sqrt{n} \right\}.$$

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- Many extensions possible

- ▶ Modeling correlations through a factor model:

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- ▶ Using stable laws to model heavy-tailed cases where variance is undefined:

$$\mathcal{U}_{\text{HT}} \stackrel{\text{def}}{=} \left\{ (x_1, \dots, x_n) : \left| \sum_{i=1}^n x_i - n\mu \right| \leq \Gamma n^{1/\alpha} \right\}.$$

- ▶ Constructing typical sets: if  $H_f$  is the (Shannon) entropy of  $f$ ,

$$(i) \mathbb{P}[\tilde{\mathbf{z}} \in \mathcal{U}_{\text{typical}}] \rightarrow 1, \quad (ii) \left| \frac{1}{n} \log f(\tilde{\mathbf{z}} | \tilde{\mathbf{z}} \in \mathcal{U}_{\text{typical}}) + H_f \right| \leq \epsilon_n$$

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- Bertsimas & Bandi used these to derive **robust equivalents** for several classical queueing theory and information theory results

# Using Hypothesis Tests to Model Uncertainty Sets

Another powerful idea: derive **data-driven** uncertainty sets from **hypothesis tests**

From Bertsimas, Gupta, Kallus (2017):

**Table 1** Summary of data-driven uncertainty sets proposed in this paper. SOC, EC and LMI denote second-order cone representable sets, exponential cone representable sets, and linear matrix inequalities, respectively

Assumptions on $\mathbb{P}^*$	Hypothesis test	Geometric description	Eqs.	Inner problem
Discrete support	$\chi^2$ -test	SOC	(13, 15)	
Discrete support	G-test	Polyhedral*	(13, 16)	
Independent marginals	KS Test	Polyhedral*	(21)	Line search
Independent marginals	K Test	Polyhedral*	(76)	Line search
Independent marginals	CvM Test	SOC*	(76, 69)	
Independent marginals	W Test	SOC*	(76, 70)	
Independent marginals	AD Test	EC	(76, 71)	
Independent marginals	Chen et al. [23]	SOC	(27)	Closed-form
None	Marginal Samples	Box	(31)	Closed-form
None	Linear Convex Ordering	Polyhedron	(34)	
None	Shawe-Taylor and Cristianini [46]	SOC	(39)	Closed-form
None	Delage and Ye [25]	LMI	(41)	

The additional “\*” notation indicates a set of the above type with one additional, relative entropy constraint. *KS*, *K*, *CvM*, *W*, and *AD* denote the Kolmogorov–Smirnov, Kuiper, Cramer-von Mises, Watson and Anderson-Darling goodness of fit tests, respectively. In some cases, we can identify a worst-case realization of  $\mathbf{u}$  in (1) for bi-affine  $f$  and a candidate  $\mathbf{x}$  with a specialized algorithm. In these cases, the column “Inner Problem” roughly describes this algorithm

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  - we model  $\mathcal{P}$ , and are interested in robust expected constraint satisfaction:

$$\sup_{\mathbb{P} \in \mathcal{P}} \mathbb{E}_{\mathbb{P}}[f(\mathbf{x}, \tilde{z})] \leq b$$

- Now, the adversary is choosing  $\mathbb{P}$ , instead of  $\mathbf{z}$ 
  - **Advantage:**  $\mathbb{E}_{\mathbb{P}}[f(\mathbf{x}, \tilde{z})]$  as an expression of  $\mathbb{P}$  is **always linear**, so much of our earlier machinery (e.g., convex duality) can be applied if the set  $\mathcal{P}$  is “well-behaved”
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  - **Disadvantage:** Maximizing over continuous  $\mathbb{P}$ : -dimensional optimization
- Very old idea, dating to the 1950s (Scarf 1958, Zackova 1966)
- Kuhn, Shafiee, Wiesemann (2024): tutorial on state-of-the-art. Can model:
  - known (**bounds on**) moments, e.g., means, covariance matrix, higher order
  - known (**bounds on**) quantiles (e.g., median) or spread statistics
  - multiple confidence regions
  - distance from a nominal distribution (Kullback-Leibler, Wasserstein, etc.)

## Two Important Caveats When Working With Robust Models

## An Example: A Facility Location Problem (Baron et al. 2011)

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## Parameters:

$\mathcal{T}$ : discrete planning horizon, indexed by  $\tau$   
 $\mathcal{F}$ : potential facility locations, indexed by  $i$   
 $\mathcal{N}$ : demand node locations, indexed by  $j$   
 $p$ : unit price of goods  
 $c_i$ : cost per unit of production at facility  $i$   
 $C_i$ : cost per unit of capacity for facility  $i$   
 $K_i$ : cost of opening a facility at location  $i$   
 $c_{ij}^s$ : cost of shipping units from location  $i$  to  $j$   
 $D_{j\tau}$ : demand in period  $\tau$  at location  $j$ .

## Decision variables:

$X_{ij\tau}$ : how much of demand  $j$  in period  $\tau$  satisfied by  $i$   
 $P_{i\tau}$ : quantity produced at facility  $i$  in period  $\tau$   
 $I_i$ : whether facility  $i$  is open (0/1)  
 $Z_i$ : capacity of facility  $i$  if open.

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Baron et al. 2011 captured uncertain demands:

$$\mathcal{U} = \left\{ D \in \mathbb{R}^{|\mathcal{N}| \cdot |\mathcal{T}|} \left| \sum_{j \in \mathcal{N}} \sum_{t \in \mathcal{T}} \left( \frac{D_{jt} - \bar{D}_{jt}}{\epsilon_t \bar{D}_{jt}} \right)^2 \leq \rho^2 \right. \right\},$$

$\{\bar{D}_{jt}\}_{j \in \mathcal{N}; t \in \mathcal{T}}$  are “nominal” demands,  $\epsilon_t$  is allowed deviation (%),  $\rho$  is the size of the ellipsoid.

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Equivalently, can write  $D_{jt} = \bar{D}_{jt}(1 + \epsilon_t \cdot z_{jt})$ , where  $\mathbf{z} \in \mathcal{U} = \{\mathbf{z} \in \mathbb{R}^{|\mathcal{N}| \cdot |\mathcal{T}|} : \|\mathbf{z}\|_2 \leq \rho\}$



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**Step 3.** Derive robust counterpart for the problem. Here, this will be a Conic Quadratic program.

# Compare Two Models

Our initial model, with **decisions for quantities**  $X$ :

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Another model, with **decisions for fractions of demands**  $Y$ :

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For fixed  $D$ , are these **deterministic/nominal** models **equivalent**?  
Are their **robust counterparts** **equivalent**?

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An equivalent **deterministic** model, with **decisions for fractions of demands**  $Y$ :

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The second formulation implements ordering quantities that **depend on demand!**

The **robust counterparts** of **equivalent** deterministic models  
may be different!

You should always try to allow your formulation  
to be as flexible as possible!

Another Caveat...

## Are Robust Solutions **Pareto-Efficient**?

$$\max_{x \in \mathcal{X}} \min_{u \in \mathcal{U}} u^T x$$

- Feasible set of solutions  $\mathcal{X} = \{x \in \mathbb{R}^n : Ax \leq b\}$
- Uncertainty set of objective coefficients  $\mathcal{U} = \{u \in \mathbb{R}^n : Du \geq d\}$



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- Classical RO framework results in
  - Optimal value  $J_{RO}^*$
  - Set of robustly optimal solutions

$$\mathcal{X}^{RO} = \{x \in \mathcal{X} : \exists y \geq 0 \text{ such that } D^T y = x, \quad y^T d \geq J_{RO}^*\}$$

## Set of **Robustly Optimal** Solutions

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- $x \in X^{\text{RO}}$  guarantees that no other solution exists with higher **worst-case** objective value  $u^T x$
- What if an uncertainty scenario materializes that does not correspond to the worst-case?
- Are there any guarantees that no other solution  $\bar{x}$  exists that, apart from protecting us from worst-case scenarios, also performs better overall, under all possible uncertainty realizations?

$$\max_{x \in \mathcal{X}} \min_{u \in \mathcal{U}} u^T x \quad (1)$$

### Definition

A solution  $x$  is called a **Pareto Robustly Optimal (PRO) solution** for Problem (1) if

- (a) it is robustly optimal, i.e.,  $x \in X^{RO}$ , and
- (b) there is no  $\bar{x} \in \mathcal{X}$  such that

$$u^T \bar{x} \geq u^T x, \quad \forall u \in \mathcal{U}, \quad \text{and}$$

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## Pareto Robustly Optimal solutions (Iancu & Trichakis 2014)

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- $X^{\text{PRO}} \subseteq X^{\text{RO}}$ : set of all PRO solutions

## Some questions

- Given a RO solution, is it also PRO?
- How can one find a PRO solution?
- Can we optimize over  $\mathcal{X}^{\text{PRO}}$ ?
- Can we characterize  $\mathcal{X}^{\text{PRO}}$ ?
  - Is it non-empty?
  - Is it convex?
  - When is  $\mathcal{X}^{\text{PRO}} = \mathcal{X}^{\text{RO}}$ ?
- How does the notion generalize in other RO formulations?

### Theorem

Given a solution  $x \in X^{\text{RO}}$  and an arbitrary point  $\bar{p} \in \text{ri}(\mathcal{U})$ , consider the following linear optimization problem:

$$\begin{array}{ll}\text{maximize} & \bar{p}^\top y \\ \text{subject to} & y \in \mathcal{U}^* \\ & x + y \in \mathcal{X}.\end{array}$$

Then, either

- $\mathcal{U}^* \stackrel{\text{def}}{=} \{y \in \mathbb{R}^n : y^\top u \geq 0, \forall u \in \mathcal{U}\}$  is the dual of  $\mathcal{U}$

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Then, either

- the optimal value is zero and  $x \in X^{\text{PRO}}$ , or
  - the optimal value is strictly positive and  $\bar{x} = x + y^* \in X^{\text{PRO}}$ , for any optimal  $y^*$ .
- 
- $\mathcal{U}^* \stackrel{\text{def}}{=} \{y \in \mathbb{R}^n : y^\top u \geq 0, \forall u \in \mathcal{U}\}$  is the dual of  $\mathcal{U}$

- Finding a point  $\bar{u} \in \text{ri}(\mathcal{U})$  can be done efficiently using LP techniques
- Testing whether  $x \in X^{\text{RO}}$  is no harder than solving the classical RO problem in this setting
- Finding a PRO solution  $x \in X^{\text{PRO}}$  is no harder than solving the classical RO problem in this setting

- If  $\bar{u} \in \text{ri}(\mathcal{U})$ , all optimal solutions to the problem below are PRO:

$$\begin{array}{ll}\text{maximize} & \bar{u}^\top x \\ \text{subject to} & x \in X^{\text{RO}}\end{array}$$

- If  $0 \in \text{ri}(\mathcal{U})$ , then  $X^{\text{PRO}} = X^{\text{RO}}$
- If  $\bar{u} \in \text{ri}(\mathcal{U})$ , then  $X^{\text{PRO}} = X^{\text{RO}}$  if and only if the optimal value of this LP is zero:

$$\begin{array}{ll}\text{maximize} & \bar{u}^\top y \\ \text{subject to} & x \in X^{\text{RO}} \\ & y \in \mathcal{U}^* \\ & x + y \in \mathcal{X}\end{array}$$

## Optimizing over / Understanding $X^{\text{PRO}}$

- Secondary objective  $r$ : can we solve

$$\begin{array}{ll}\text{maximize} & r^T x \\ \text{subject to} & x \in X^{\text{PRO}}?\end{array}$$

- Interesting case:  $X^{\text{RO}} \neq X^{\text{PRO}}$

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### Proposition

$X^{\text{PRO}}$  is not necessarily convex.

- $X = \{x \in \mathbb{R}_+^4 : x_1 \leq 1, x_2 + x_3 \leq 6, x_3 + x_4 \leq 5, x_2 + x_4 \leq 5\}$
- $\mathcal{U} = \text{conv}(\{e_i, i \in \{1, \dots, 4\}\})$
- $J_{\text{RO}}^* = 1$ , and  $X^{\text{RO}} = \{x \in X : x \geq 1\}$
- $x^1 = [1 \ 2 \ 4 \ 1]^T, x^2 = [1 \ 4 \ 2 \ 1]^T \in X^{\text{PRO}}$
- $0.5x^1 + 0.5x^2$  is Pareto dominated by  $[1 \ 3 \ 3 \ 2]^T \in X^{\text{RO}}$ .

- Secondary objective  $r$ : can we solve

$$\begin{array}{ll} \text{maximize} & r^T x \\ \text{subject to} & x \in X^{\text{PRO}}? \end{array}$$

### Proposition

*If  $X^{\text{RO}} \neq X^{\text{PRO}}$ , then  $X^{\text{PRO}} \cap \text{ri}(X^{\text{RO}}) = \emptyset$ .*

- Whether solution to nominal RO is PRO depends on algorithm used for solving LP
- Simplex **better for RO problems** than interior point methods

# What Are The Gains?

## Example (Portfolio)

- $n + 1$  assets, with returns  $r_i$
- $r_i = \mu_i + \sigma_i \zeta_i$ ,  $i = 1, \dots, n$ ,  $r_{n+1} = \mu_{n+1}$
- $\zeta$  unknown,  $\mathcal{U} = \{\zeta \in \mathbb{R}^n : -1 \leq \zeta \leq 1, \mathbf{1}^\top \zeta = 0\}$
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## Example (Inventory)

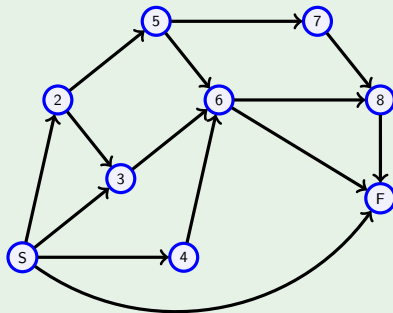
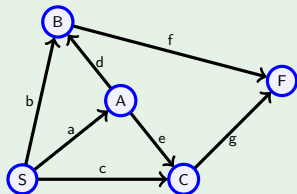
- One warehouse,  $N$  retailers where uncertain demand is realized
- Transportation, holding costs and profit margins differ for each retailer
- Demand driven by market factors  $d_i = d_i^0 + q_i^\top z$ ,  $i = 1, \dots, N$
- Market factors  $z$  are uncertain

$$z \in \mathcal{U} = \{z \in \mathbb{R}^N : -b \cdot \mathbf{1} \leq z \leq b \cdot \mathbf{1}, -B \leq 1^\top z \leq B\}$$

# Numerical experiments

## Example (Project management)

- A PERT diagram given by directed, acyclic graph  $G = (\mathcal{N}, \mathcal{E})$
- $\mathcal{N}$  are project events,  $\mathcal{E}$  are project activities / tasks



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- A PERT diagram given by directed, acyclic graph  $G = (\mathcal{N}, \mathcal{E})$
- $\mathcal{N}$  are project events,  $\mathcal{E}$  are project activities / tasks
- Task  $e \in \mathcal{E}$  has uncertain duration  $\tau_e = \tau_e^0 + \delta_e$

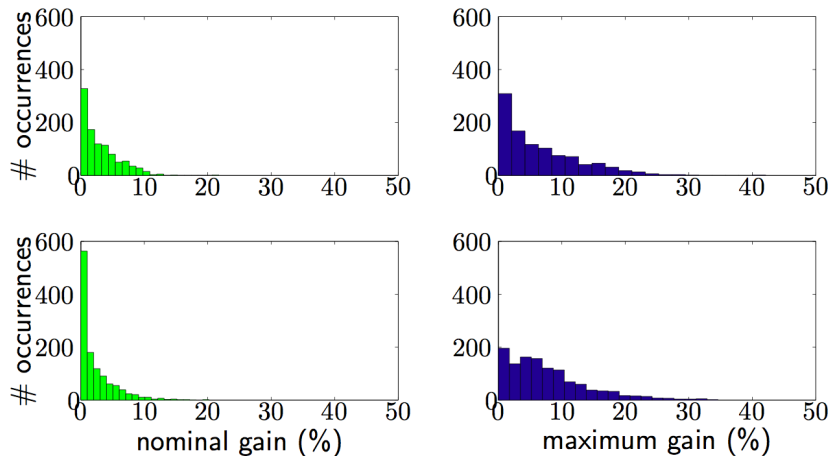
$$\delta \in \mathcal{U} := \{\delta \in \mathbb{R}_+^{|\mathcal{E}|} : \delta \leq b \cdot \mathbf{1}, \quad \mathbf{1}^\top \delta_e \leq B\}$$

- Task  $e \in \mathcal{E}$  can be expedited by allocating a budgeted resource  $x_e$

$$\begin{aligned}\tau_e &= \tau_e^0 + \delta_e - x_e \\ \mathbf{1}^\top x &\leq C\end{aligned}$$

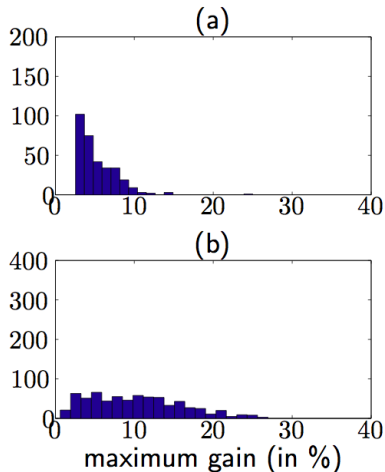
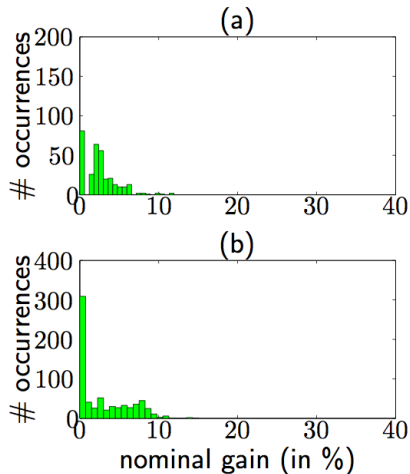
- Goal: find resource allocation  $x$  to minimize worst-case completion time

## Results – finance and inventory examples (10K instances)



**Figure:** TOP: portfolio example. BOTTOM: inventory example. LEFT: performance gains in nominal scenario. RIGHT: maximal performance gains.

## Results – two project management networks (10K instances)



**Careful To Avoid Naïve Inefficiencies In Robust Models!**

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$x$  chosen  $\mapsto z$  revealed  $\mapsto y(x, z)$  chosen

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## Outline...

1. Properly writing a robust DP
2. Tractable approximations with decision rules
3. A subtle point: is Bellman optimality really **necessary**?
  - If not, what to replace it with?
  - Why is this relevant?
4. Applications

## A simple motivating example

Consider the following *deterministic* inventory management problem:

$$\begin{aligned} \underset{\{x_t\}_{t=1}^T}{\text{minimize}} \quad & \sum_{t=1}^T \left( \overbrace{c_t x_t}^{\text{ordering cost}} + \overbrace{h_t (y_{t+1})^+}^{\text{holding cost}} + \overbrace{b_t (-y_{t+1})^+}^{\text{backlog cost}} \right) \\ \text{s.t.} \quad & y_{t+1} = y_t + x_t - d_t, \quad \forall t, \quad (\text{Stock balance}) \\ & L_t \leq x_t \leq H_t, \quad \forall t, \quad (\text{Min/max order size}) \\ & y_1 = a, \quad (\text{Initial stock level}) \end{aligned}$$

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where

- $x_t$  is number of goods ordered at time  $t$  and received at  $t + 1$
- $y_t$  is number of goods in stock at beginning of time  $t$
- $d_t$  is demand during period  $t$
- $\alpha$  is the initial inventory

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Ordering policies can depend on revealed demands:

$$x_t(\mathbf{d}_{[t-1]}), \text{ where } \mathbf{d}_{[t-1]} := (d_1, d_2, \dots, d_{t-1}) \in \mathbb{R}^{t-1}.$$

# Robust Dynamic Programming Formulation

Our dynamic decision problem can also be written:

$$\begin{aligned} & \min_{L_1 \leq x_1 \leq H_1} \left[ c_1 x_1 + \max_{d_1 \in \mathcal{U}_1(\emptyset)} \left[ h_1(y_2)^+ + b_1(-y_2)^+ \right. \right. \\ & + \min_{L_2 \leq x_2 \leq H_2} \left[ c_2 x_2 + \max_{d_2 \in \mathcal{U}_2(d_1)} \left[ h_2(y_3)^+ + b_2(-y_3)^+ + \dots \right. \right. \\ & \left. \left. + \min_{L_T \leq x_T \leq H_T} \left[ c_T x_T + \max_{d_T \in \mathcal{U}_T(d_{[T-1]})} [h_T(y_{T+1})^+ + b_T(-y_{T+1})^+] \right] \dots \right] \end{aligned}$$

where:

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- 1 Nested min-max problems
- 2 Explicit rule for “conditioning”: *projection* of uncertainty set

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$$S_t := [y_t; \mathbf{d}_{[t-1]}] = [y_t; \mathbf{d}_1 \ \mathbf{d}_2; \dots; \mathbf{d}_{t-1}] \in \mathbb{R}^T$$



## Bellman Principle; Robust DP Recursions

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$$\mathcal{U}_{\text{box}} = \left\{ \mathbf{d} : \underline{\mathbf{d}}_t \leq \mathbf{d}_t \leq \bar{\mathbf{d}}_t \right\} \rightarrow S_t = y_t$$

$$\mathcal{U}_{\text{budget}} = \left\{ \mathbf{d} : \exists \mathbf{z}, \|\mathbf{z}\|_\infty \leq 1, \|\mathbf{z}\|_1 \leq \Gamma, \mathbf{d}_t = \bar{\mathbf{d}}_t + \hat{\mathbf{d}}_t \mathbf{z}_t \right\} \rightarrow S_t = [y_t, \sum_{\tau=1}^{t-1} |z_\tau|]^T$$

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  - Reduce computational burden
  - Prove structural results, comparative statics

$$x_t^*(y) = \min(H_t, \max(L_t, \theta_t - y)) \quad (\text{modified}) \text{ base-stock policy}$$

## Tractable Approximations Via Decision Rules

Back to our basic dynamic robust model:

$$\min_x \max_{z \in \mathcal{U}} \min_{y(z)} f(x, y, z)$$

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$$(\bar{a} + Pz)^T x + d^T y(z) \leq b, \quad \forall z \in \mathcal{U}$$

where  $y(z)$  is dynamically adjustable

- A linear (affine) form  $y = u + Vz$  would lead to the problem:

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- So how to apply these **static** or **linear** rules in a real problem?

## Implementation and Potential Pitfalls

Recall our inventory problem. The **deterministic** version can be reformulated as an LP:

$$\begin{array}{ll}\underset{x_t, y_t, s_t^+, s_t^-}{\text{minimize}} & \sum_{t=1}^T (c_t x_t + h_t s_t^+ + b_t s_t^-) \\ \text{s.t.} & s_t^+ \geq 0, s_t^- \geq 0, \forall t, \\ & s_t^+ \geq y_{t+1}, \forall t, \\ & s_t^- \geq -y_{t+1}, \forall t, \\ & y_{t+1} = y_t + x_t - d_t, \forall t, \\ & L_t \leq x_t \leq H_t, \forall t,\end{array}$$

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# Naïve Robustification

Consider a naïve robust optimization model:

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Unfortunately, this is **infeasible** even when  $\mathcal{U} = \{d^{(1)}, d^{(2)}\}$ :

$$\left\{ \begin{array}{l} y_{t+1} = y_t + x_t - d_t^{(1)} \\ y_{t+1} = y_t + x_t - d_t^{(2)} \end{array} \right\} \Rightarrow d_t^{(1)} = d_t^{(2)}$$

Problem arises due to “=” constraint!

## A less naïve robustification

Robustify an alternate linear programming formulation:

$$\begin{aligned} \underset{x_t, s_t^+, s_t^-}{\text{minimize}} \quad & \sum_t (c_t x_t + h_t s_t^+ + b_t s_t^-) \\ \text{s.t.} \quad & s_t^+ \geq 0, s_t^- \geq 0, \forall t, \\ & s_t^+ \geq y_1 + \sum_{t'=1}^T (x_{t'} - \mathbf{d}_{t'}), \forall t, \\ & s_t^- \geq -y_1 + \sum_{t'=1}^T (\mathbf{d}_{t'} - x_{t'}), \forall t, \\ & L_t \leq x_t \leq H_t, \forall t, \end{aligned}$$

where we simply replace  $y_{t+1} := y_1 + \sum_{t'=1}^T (x_{t'} - \mathbf{d}_{t'})$ .

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**Q:** If orders  $x_t$  are **static** (i.e., fixed  $t = 0$ ), should  $(s_t^+, s_t^-)$  also be static?



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**Q:** If orders  $x_t$  are **static** (i.e., fixed  $t = 0$ ), should  $(s_t^+, s_t^-)$  also be static?

**A:** No, that would be **unnecessarily conservative!**

**Auxiliary (i.e., “reformulation”) variables should be fully adjustable, even under static “implementable” decisions.**

## Linear Decision Rules

- Take both **ordering policies** and **auxiliary variables** to depend *linearly* on demands

$$x_t(d_{[t-1]}) = x_t^0 + X_t d_{[t-1]}$$

$$s_t^+(d_{[t-1]}) = s_t^+ + S_t^+ d_{[t-1]}$$

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- The **Robust Counterpart** problem becomes:

$$\min_{\mathcal{X}} \max_{d \in \mathcal{U}} \sum_{t=1}^T c_t \cdot (x_t^0 + X_t d) + h_t \cdot (s_t^+ + S_t^+ d) + b_t \cdot (s_t^- + S_t^- d)$$

$$\text{s.t. } s_t^+ + S_t^+ d \geq 0, \quad s_t^- + S_t^- d \geq 0, \quad \forall d \in \mathcal{U}$$

$$s_t^+ + S_t^+ d \geq y_1 + \sum_{\tau=1}^T (x_\tau^0 + X_\tau d_{[\tau-1]} - d_\tau), \quad \forall d \in \mathcal{U},$$

$$s_t^- + S_t^- d \geq -y_1 - \sum_{\tau=1}^T (x_\tau^0 + X_\tau d_{[\tau-1]} - d_\tau), \quad \forall d \in \mathcal{U},$$

$$L_t \leq x_t + X_t d \leq H_t, \quad \forall d \in \mathcal{U},$$

- Decision variables:** coefficients  $\mathcal{X} = \{x_t^0, X_t, s_t^+, S_t^+, s_t^-, S_t^-\}_{t=1}^T$
- Two** layers of sub-optimality: **policies** and **auxiliary variables**; any good?

## Empirical Performance: Ben-Tal et al. ('04, '09), with **box** uncertainty

$\rho$ (%)	<b>OPT</b>	<b>Linear (Gap)</b>	<b>Static (Gap)</b>
10	13531.8	13531.8 (+0.0%)	15033.4 (+11.1%)
20	15063.5	15063.5 (+0.0%)	18066.7 (+19.9%)
30	16595.3	16595.3 (+0.0%)	21100.0 (+27.1%)
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Theorem ( Bertsimas, I., Parrilo 2010, I., Sharma & Sviridenko 2013 )

For any **convex** order costs  $c_t(\cdot)$  and inventory costs  $h_t(\cdot)$ , affine orders  $x_t(\mathbf{d}_{[t-1]})$  and affine auxiliary variables  $s_t^{+,-}(\mathbf{d}_{[t-1]})$  generate the optimal worst-case cost.

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### Why is this relevant?

1. *Insight*: orders only depend on **backlogged** demand
2. *Computational*: if  $c_t, h_t$  piecewise affine ( $m$  pieces), must solve an LP of  $\mathcal{O}(m \cdot T^2)$ .
3. *Extensions*: can embed decisions at  $t = 0$  (e.g., capacities, order pre-commitments)
4. **Robust dynamic critically different from stochastic dynamic**
  - Stochastic model with complete  $\mathbb{P}$  requires “complex” policies; affine very suboptimal
  - Robust model admits a very “simple” class of optimal policies

## A Critical Difference: Bellman Optimality in Stochastic and Robust Models

“Nature” reveals  $z$   $\mapsto$  DM chooses  $y(z)$

Stochastic model:

$$J_{\text{sto}}^* = \mathbb{E}_z \left[ \min_{y(z)} f(y, z) \right]$$

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$$y^{\text{wc}} := \{y : \mathcal{U} \rightarrow \mathbb{R}^m : f(y(z), z) \leq J_{\text{rob}}^*, \forall z \in \mathcal{U}\}.$$

will be “optimal” in the robust problem, i.e.,  $\max_{z \in \mathcal{U}} f(y^{\text{wc}}(z), z) = J_{\text{rob}}^*$

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- The set of **worst-case optimal policies**  $y^{\text{wc}}$  is non-empty and degenerate
  - There are **infinitely many** worst-case optimal policies

# Implications for Robust Dynamic Models

- 1 Bellman optimality **not necessary**; **worst-case optimality** necessary
  - Introduces *degeneracy* in policies/decisions
- 2 This degeneracy is typical for **robust** multi-stage problems
  - (“If adversary does not play optimally, you don’t have to, either...”)
- 3 Critically different from **stochastic** problems
- 4 A blessing: may allow finding policies with **simple structure**
  - e.g., affine...
- 5 A curse: may yield Pareto inefficiencies in the decision process
  - I. and Trichakis [2014] discuss a potential fix
- 6 Worst-case optimal policies **must be implemented with resolving**

# A Monitoring Problem



Disease Monitoring



Debt Monitoring

- **Significant uncertainty**
  - limited data to calibrate dynamic evolution
- **System can be monitored at finite number of times**
  - e.g., *healthcare*: testing requires office visit, expensive/invasive procedures
  - e.g., *(micro-)lending*: on-site visits, costly appraisals of collateral, etc.
  - **monitoring times must be chosen judiciously**
- **Complex, high-dimensional decision problem**
  - processes influence each other; monitoring / learning adds complexity

## Robust Monitoring and Stopping [I., Trichakis, Yoon]

- Consider a system evolving over continuous time  $[0, T]$
- State characterized by  $d$  processes, denoted  $\mathbf{x}(t) \in \mathbb{R}^d$
- A decision maker (DM) starts with initial information  $\mathbf{x}(0)$
- Can monitor the system at most  $n$  times, at  $0 \leq t_1 \leq \dots \leq t_n \leq T$ . (let  $t_0 \stackrel{\text{def}}{=} 0, t_{n+1} \stackrel{\text{def}}{=} T$ )
- At each time  $t_p$ , the DM:
  - Observes the state  $\mathbf{x}_p \stackrel{\text{def}}{=} \mathbf{x}(t_p)$
  - Updates information about possible future state values
  - Decides whether to stop or not
- When stopping at  $t$ , collect  $g(t, \mathbf{x}(t))$

## Uncertainty Sets and Information Updating

- An observation  $\mathbf{x}_p$  at  $t_p$  imposes restrictions on future state values  $\mathbf{x}(t)$  (for  $t > t_p$ ) summarized through  $m$  constraints:

$$f(t_p, t, \mathbf{x}_p, \mathbf{x}(t)) \leq 0$$

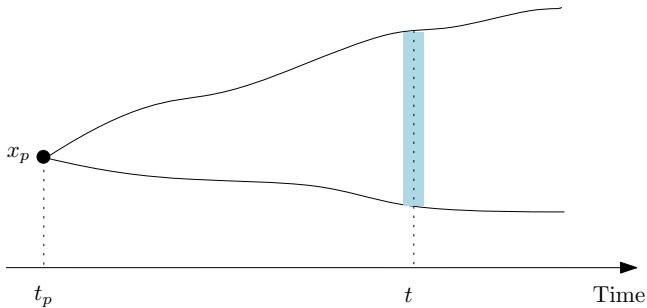


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$\{x(t) \in \mathbf{R} : f(t_p, t, x_p, x(t)) \leq 0\}$



Case d = 1. Information about  $x(t)$  acquired at  $t_p < t$ .

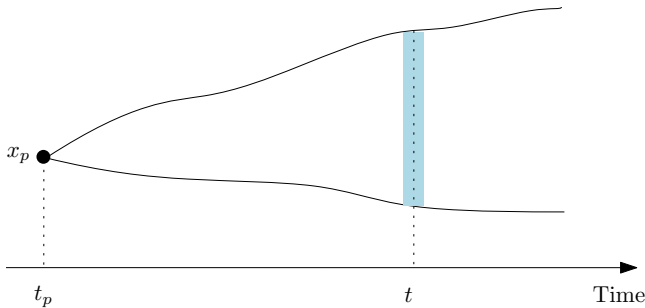
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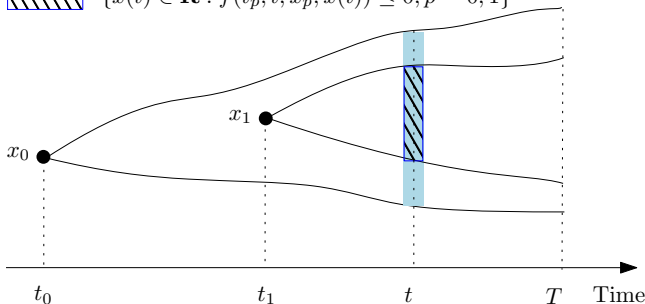
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  $\{x(t) \in \mathbf{R} : f(t_0, t, x_0, x(t)) \leq 0\}$

  $\{x(t) \in \mathbf{R} : f(t_p, t, x_p, x(t)) \leq 0, p = 0, 1\}$



Case  $d = 1$ . Information about  $x(t)$  acquired at  $t_0$  and  $t_1$ .

## Uncertainty Sets and Information (Updating)

- Suppose DM committed to  $r$  monitoring times:  $\mathbf{t}^{\{r\}} = [t_0, t_1, \dots, t_r]$
- DM made  $k \leq r$  observations so far:  $\mathbf{x}^{\{k\}} = [\mathbf{x}_0, \mathbf{x}_1, \dots, \mathbf{x}_k]$ .
- The future possible process values at times  $t_{k+1}, \dots, t_r, T$  lie in:

$$\mathcal{U}(\mathbf{t}^{\{r\}}, \mathbf{x}^{\{k\}}) = \left\{ [\mathbf{x}_{k+1}, \dots, \mathbf{x}_r, \mathbf{x}_{n+1}] \in \mathbb{R}^{d \times (r-k+1)} : \right. \\ \left. f(t_p, t_q, \mathbf{x}_p, \mathbf{x}_q) \leq 0, \forall p, q \in \{0, 1, \dots, r, n+1\}, p < q \right\},$$

where  $\mathbf{t}^{\{r\}} = [t_0, t_1, \dots, t_r]$  and

- **Notation.** Let  $\mathcal{U}_{k+1}$  = set of possible values for  $\mathbf{x}_{k+1}$  (by projecting  $\mathcal{U}$  above)

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- **Goal:** Find monitoring and stopping policy to maximize worst-case reward
  - Two versions, depending on choice of monitoring times

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- DM seeks a **monitoring policy**:  $\tau_k^D(\mathbf{t}^{\{k\}}, \mathbf{x}^{\{k\}})$ .

# Assumptions

## Assumption (Monotonic Rewards)

$g(t, \mathbf{x})$  *component-wise monotonic in  $\mathbf{x}$ .*

- Each state is either “good” or “bad”

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## Assumption (U-set Structure)

For any  $0 \leq k \leq r \leq n$  and given  $t^{\{r\}}$  and  $\mathbf{x}^{\{k\}}$ ,

- i. **(Lattice)**  $\mathcal{U}(t^{\{r\}}, \mathbf{x}^{\{k\}})$  is a lattice;
- ii. **(Monotonicity)**  $\mathcal{U}(t^{\{r\}}, \mathbf{x}^{\{k\}})$  is increasing in  $\mathbf{x}^{\{k\}}$ ;
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# Assumptions

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- Lattice: technical requirement
- Monotonicity: better past  $\rightarrow$  better future
- Consistency: future monitoring times  $t_{k+2}, \dots, t_r$  do not impact possible values for  $\mathbf{x}_{k+1}$

## Examples

### Example (Lattice with Cross-Constraints)

For  $\mathcal{M} \subseteq \{1, \dots, d\}^2$ ,  $\ell : \mathbb{R}^2 \rightarrow \mathbb{R}_-$  decreasing in its second argument, and  $u : \mathbb{R}^2 \rightarrow \mathbb{R}_+$  increasing in its second argument:

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### Example (CLT-Budgeted Uncertainty Sets)

For  $\Gamma > 0$ ,  $\sigma > 0$ , and  $\mu$ ,

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### Theorem (Solving Static Problem)

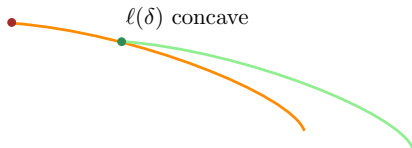
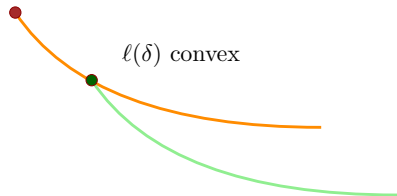
*The worst-case optimal value under static monitoring can be obtained as:*

$$\max_{\mathbf{t}^{\{n+1\}}} \max_{k \in \{n, n+1\}} g(t_k, \underline{x}_k(\mathbf{t}^{\{n+1\}})).$$

- Without loss, can choose times to either stop at  $t_n$  or at  $T$
- $\underline{x}_k(\mathbf{t}^{\{n+1\}})$  is the worst-case scenario (smallest state under  $\mathbf{t}^{\{n+1\}}$ )

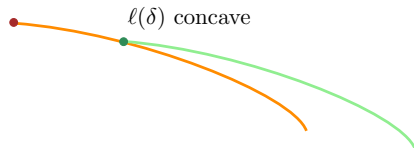
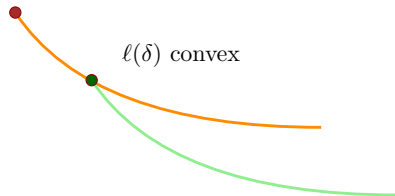
## Stationary Uncertainty Sets

Consider uncertainty sets with  $\ell(t, \delta) = \ell(\delta)$ .



# Stationary Uncertainty Sets

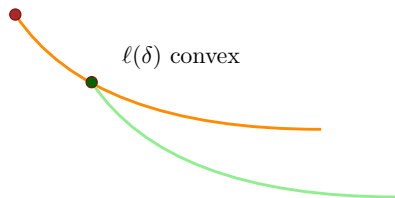
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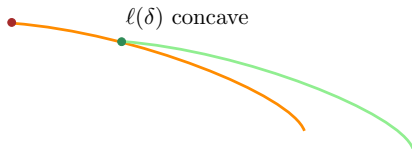
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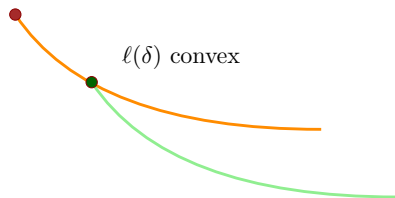
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  - or
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- Find  $t_n$ : solve 1D optimization
- **Uniform-interval** monitoring optimal!

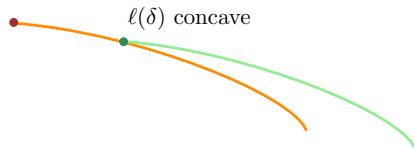
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- Paper also has additional results on general case ...
- ... and a case study in Cardiac Allograft Vasculopathy



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# Conclusions

- Robust decision making: a very relevant/realistic framework
  - *“When do we really have complete probabilistic descriptions?”*
- A powerful framework
  - **Flexible:** allows embedded various levels of information
  - **Tractable:** can solve many classes of problems (if suitable formulated)
  - **Not necessarily conservative** (if suitable formulated)
- Very useful (theory and practice)
  - theory: can be used to rationalize simple rules that work well
- Has a few “quirks”
  - Careful with formulating nominal model
  - Careful to avoid inefficiencies
- Specific areas in OM where it could be used more:
  - contracting in complex value chains (developing world, disruption risk, ...)
  - behavioral operations



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